

Global Quality Policy

At Linde, we are all committed to:

| Value our customers and | d deliver | our | company | mission | of ma | iking | our | world |
|-------------------------|-----------|-----|---------|---------|-------|-------|-----|-------|
| more productive | | | | | | | | |

Design, produce and deliver safe, reliable products and services that meet customer expectations

Drive operational excellence with a culture of continuous improvement

Comply with applicable laws, regulations and internal requirements

Maintain an effective management system

The Management Committee and Linde's global leadership is committed to the full implementation of this Quality policy.

Hoo Peih Yoke

Managing Director - Linde Malaysia

Effective date: 1 July 2022